CRESCO LTD. ( 4 Overall Manage	674 TSE Prime Mark ment Indicator	Based on the data as of Nov. 2023 Dec. 1, 2023 Spring Capital Co., Ltd.	
( All 29 sectors )	Score From the Top	Ranking	Score (50 as average in all companies)3040506070
Overall Management Indicator (OMI)	58.7 15.5 %	550 among 3546	*****
Major 4 Categories Compos	sing "Overall Management Ir	30 40 <b>50</b> 60 70	
Growth Potential	51.5 40.1 %	1422 among 3546	***************************************
Asset & Capital Profitability	61.6 9.8 %	348 among 3546	***************************************
Sales Profitability	54.1 24.5 %	870 among 3546	*****
Sound Dividend Payout Ratio	57.6 20.4 %	723 among 3546	*****
( In the Sector )	Score From the Top	Ranking	ОМІ
Overall Management Indicator	58.7 31.1 %	164 among 527	20
Growth Potential	51.5 50.9 %	268 among 527	Growth
Asset & Capital Profitability	61.6 23.0 %	121 among 527	Potential 80 Payout Ratio
Sales Profitability	54.1 39.5 %	208 among 527	
Sound Dividend Payout Ratio	57.6 27.9 %	147 among 527	Asset & Capital Sales Profitability Profitability
	···· Within the Top 30%		

#### Overall Management Indicator 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company)

(right axis: no. of companies)



Overall Management Indicator Historical Ranking / Percentage from the Top

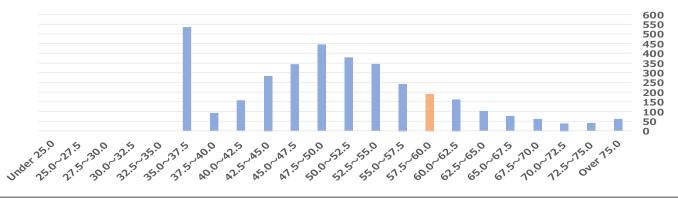
	5/2010	5/2010	5/2020		5/2022
FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
May 2018	May 2019	May 2020	May 2021	May 2022	May 2023
3372	3408	3366	3472	3518	3546
335	451	416	471	551	559
9.9 %	13.2 %	12.4 %	13.6 %	15.7 %	15.8 %
	3372 335	May 2018         May 2019           3372         3408           335         451	May 2018         May 2019         May 2020           3372         3408         3366           335         451         416	May 2018         May 2019         May 2020         May 2021           3372         3408         3366         3472           335         451         416         471	May 2018         May 2019         May 2020         May 2021         May 2022           3372         3408         3366         3472         3518           335         451         416         471         551



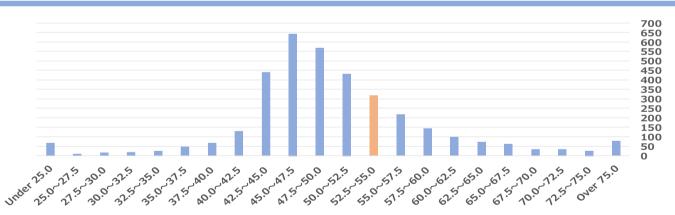
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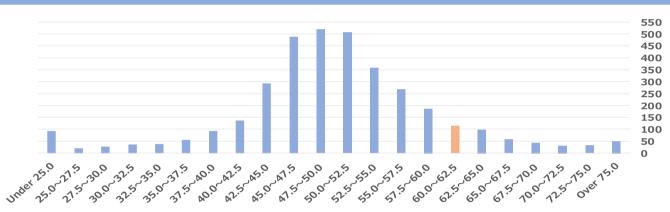
P2



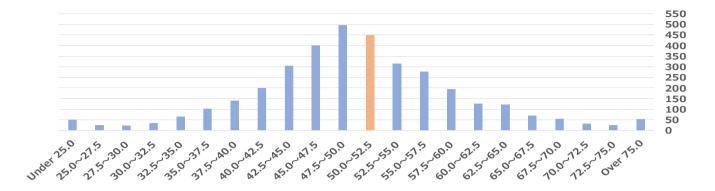
Sound Dividend Payout Ratio 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Sales Profitability 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Asset & Capital Profitability 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



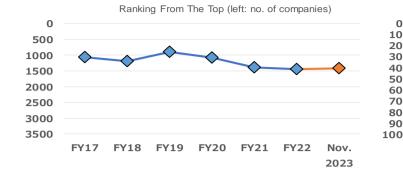
Growth Potential 3546 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)

Management Indicators Ranking Report

Distribution of All Companies in Major 4 Categories

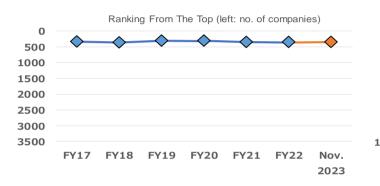
## Management Indicators Ranking Report Historical Ranking of Major 4 Categories

#### Growth Potential Historical Chart



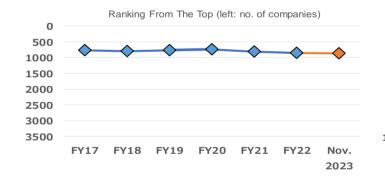


#### Assset & Capital Profitability Historical Chart

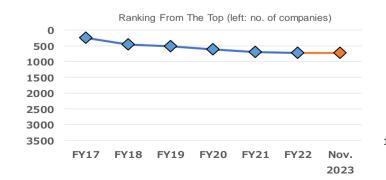


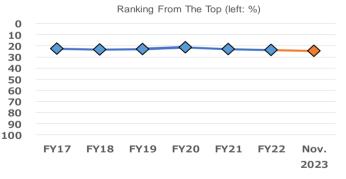


#### Sales Profitability Historical Chart



#### Sound Dividend Payout Ratio Historical Chart





#### Ranking From The Top (left: %) 0 10 20 30 40 50 60 70 80 90 100 FY17 FY18 FY19 FY20 FY21 FY22 Nov. 2023



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#### Management Indicators Ranking Quintile Chart (All Categories)

	From the Top				
	80% ~ 100%	60% ~ 80%	40% ~ 60%	20% ~ 40%	within 20%
【 Overall Management Indicator】 ····★					*

[ Major 4 Categories ] ····☆	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
[ Growth Potential ]			Å		
[ Asset & Capital Profitability ]					☆
[Sales Profitability]				\$	
[Sound Dividend Payout Ratio]				☆	

Growth Potential - Intermediate Categories ····●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > $\cdots $ $\odot$					
( 3 terms )				•	
< Sales Growth Rate $>$				Ø	
< Operating Profit Growth Rate $>$			Ø		
< Recurring Profit Growth Rate >			Ø		
< Net Profit Growth Rate >			Ø		
(Previous Term)			•		
< Sales Growth Rate >			Ø		
< Operating Profit Growth Rate >			Ø		
< Recurring Profit Growth Rate $>$			Ø		
< Net Profit Growth Rate >			Ø		
(This Term)			•		
< Sales Growth Rate >				Ø	
< Operating Profit Growth Rate $>$			Ø		
< Recurring Profit Growth Rate >			Ø		
< Net Profit Growth Rate >			Ø		



Management Indicators Ranking Quintile Chart (All Categories) Continued

Asset & Capital Profitability - Intermediate Categories ····●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > $\cdots $ $\odot$					
( ROA )					•
< ROA 3 Terms >					Ø
< ROA Previous Term $>$					Ø
< ROA This Term $>$					Ø
( ROE )					•
< ROE 3 Terms >					Ø
< ROE Previous Term >				Ø	
< ROE This Term $>$					Ø

Sales Profitability - Intermediate Categories ····● < Minor Categories > ···· ◎	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
(Previous Term)				•	
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >				0 0	
(This Term)				•	
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >				© ©	

Sound Dividend Payout Ratio - Intermediate Categories ····●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > $\cdots $ $\odot$					
( 3 terms )					•
< Dividend Payout Ratio $>$				Ø	
< DOE >					Ø
(Previous Term)				•	
< Dividend Payout Ratio >				Ø	
< DOE >					Ø





#### (Reference)

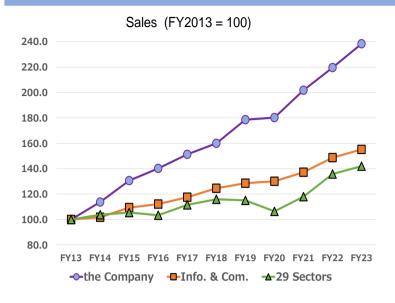
#### Average of Management Indicator Scores by Sector

	Number of companies	Overall Management Indicator	Ranking	Growth Potential	Ranking	Asset & Capital Profitability	Ranking	Sales Profitability	Ranking	Sound Dividend Payout Ratio	Ranking
Fishery, Agriculture & Forestry	12	49.1	16	47.3	26	51.6	6	48.3	19	50.6	12
Mining	6	62.7	1	60.6	2	58.3	1	65.0	1	52.1	2
Construction	166	48.9	17	46.8	28	50.1	10	48.5	18	51.9	4
Foods	121	48.3	21	47.3	25	48.3	20	47.5	23	52.0	3
Textiles and Apparels	50	45.4	28	47.9	21	44.3	28	48.0	21	47.0	27
Pulp and Paper	24	47.0	25	48.4	20	47.5	23	48.3	20	47.3	26
Chemicals	215	49.6	14	46.9	27	50.2	9	51.0	9	51.6	5
Pharmaceutical	62	43.7	29	47.7	24	41.3	29	45.7	29	47.5	25
Oil and Coal Products	10	48.7	19	50.0	14	48.9	16	46.4	27	50.4	14
Rubber Products	18	51.6	6	52.2	4	49.2	14	51.2	8	51.6	6
Glass and Ceramics Products	56	48.1	23	46.4	29	48.4	19	50.4	11	50.3	15
Iron and Steel	43	49.8	12	51.5	8	49.1	15	49.5	15	48.8	20
Nonferrous Metals	33	48.9	18	51.4	10	48.7	18	47.5	24	48.5	21
Metal Products	92	47.7	24	47.9	23	47.9	22	48.9	17	49.2	18
Machinery	223	51.5	7	50.4	12	49.9	12	52.6	4	51.6	7
Electric Appliances	243	50.0	11	49.0	19	50.0	11	50.8	10	50.5	13
Transportation Equipment	89	48.6	20	52.2	5	46.9	25	47.5	22	48.4	22
Precision Instruments	48	50.3	10	49.7	17	48.7	17	51.4	7	51.3	9
Other Products	108	50.5	9	49.8	15	50.5	8	50.2	12	50.7	11
Electric Power and Gas	25	46.5	27	50.9	11	46.0	26	46.7	26	45.7	28
Land Transportation	63	48.2	22	49.7	16	48.0	21	49.5	14	47.8	24
Marine Transportation	11	56.0	2	52.3	3	54.7	2	56.1	2	54.4	1
Air Transportation	5	51.0	8	62.5	1	44.4	27	49.4	16	43.7	29
Warehousing and Harbor Transportation	39	49.2	15	47.9	22	51.0	7	49.8	13	49.6	17
Information & Communication	527	52.1	4	52.0	6	52.8	3	51.9	5	49.0	19
Wholesale Trade	303	49.7	13	50.4	13	49.8	13	47.1	25	51.2	10
Retail Trade	328	46.9	26	49.6	18	47.0	24	46.1	28	47.9	23
Real Estate	146	53.0	3	51.6	7	52.2	5	53.4	3	51.5	8
Services	480	51.9	5	51.5	9	52.2	4	51.5	6	49.9	16
All Sectors	3546	50.0		50.0		50.0		50.0		50.0	



## Growth Potential Comparison / Sales Recurring profit Sales Profitability Comparison / Operating Profit ROS

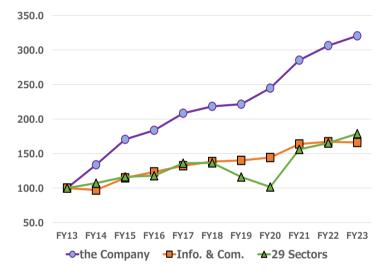
#### **Growth Potential**



### Sales Change (yoy, %)

	the Company	Info. & Com.	29 Sectors
FY2014	13.8	1.8	3.8
FY2015	14.8	7.4	1.7
FY2016	7.4	2.6	-2.0
FY2017	7.9	4.8	7.9
FY2018	5.7	6.0	4.0
FY2019	11.7	3.2	-0.7
FY2020	0.9	1.2	-7.5
FY2021	11.9	5.5	10.9
FY2022	8.8	8.4	15.1
FY2023	8.5	4.4	4.6
FY2013-FY2023			
10 Term Average	9.1	4.5	3.6
FY2018-FY2023			
5 Term Average	8.3	4.5	4.1

#### Recurring Profit (FY2013 = 100)

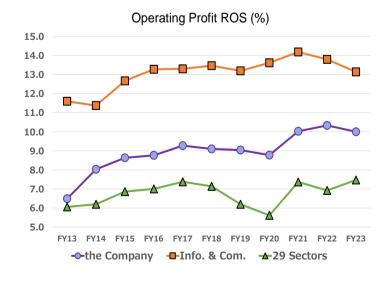


#### Recurring Profit Change (yoy, %)

the Company Info. & Com. 29 Sectors

FY2014	33.7	-2.9	7.1
FY2015	27.5	18.2	8.6
FY2016	7.7	7.5	1.4
FY2017	13.5	7.2	15.4
FY2018	4.8	4.6	0.4
FY2019	1.5	1.2	-15.0
FY2020	10.5	3.0	-12.6
FY2021	16.6	13.6	53.6
FY2022	7.4	2.0	6.0
FY2023	4.6	-0.7	8.2
FY2013-FY2023			
10 Term Average	12.3	5.2	6.0
FY2018-FY2023			
5 Term Average	8.0	3.7	5.5

#### Sales Profitability



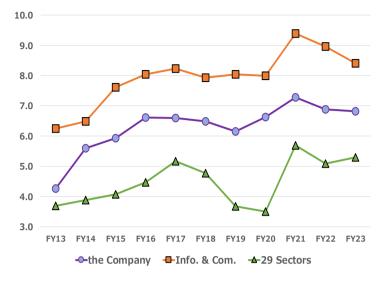
#### **Operating Profit ROS (%)**

	the Company	Info. & Com.	29 Sectors
FY2013	6.5	11.6	6.1
FY2014	8.0	11.4	6.2
FY2015	8.6	12.7	6.9
FY2016	8.8	13.3	7.0
FY2017	9.3	13.3	7.4
FY2018	9.1	13.5	7.1
FY2019	9.0	13.2	6.2
FY2020	8.8	13.6	5.6
FY2021	10.0	14.2	7.4
FY2022	10.3	13.8	6.9
FY2023	10.0	13.1	7.5
FY2013-FY2023			
11 Term Average	9.0	13.1	6.7
FY2019-FY2023			
5 Term Average	9.6	13.6	6.7



## Sales profitability Comparison / Net Profit ROS ROE / ROA Comparison

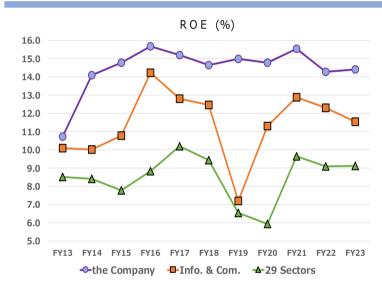
#### Net Profit ROS (%)



#### Net Profit ROS (%)

	the Company	Info. & Com.	29 Sectors
FY2013	4.3	6.2	3.7
FY2014	5.6	6.5	3.9
FY2015	5.9	7.6	4.1
FY2016	6.6	8.1	4.5
FY2017	6.6	8.2	5.2
FY2018	6.5	7.9	4.8
FY2019	6.2	8.0	3.7
FY2020	6.6	8.0	3.5
FY2021	7.3	9.4	5.7
FY2022	6.9	9.0	5.1
FY2023	6.8	8.4	5.3
FY2013-FY2023			
11 Term Average	6.3	7.9	4.5
FY2019-FY2023			
5 Term Average	6.8	8.6	4.6

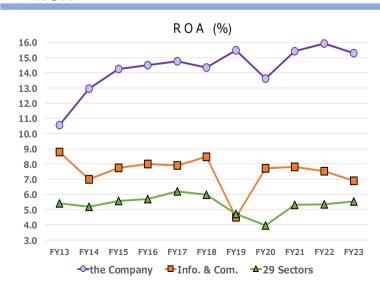
ROE



## ROE (%)

	the Company	Info. & Com.	29 Sectors
FY2013	10.7	10.1	8.5
FY2014	14.1	10.0	8.4
FY2015	14.8	10.8	7.8
FY2016	15.7	14.2	8.8
FY2017	15.2	12.8	10.2
FY2018	14.6	12.5	9.4
FY2019	15.0	7.2	6.5
FY2020	14.8	11.3	5.9
FY2021	15.6	12.9	9.7
FY2022	14.3	12.3	9.1
FY2023	14.4	11.5	9.1
FY2013-FY2023			
11 Term Average	14.5	11.4	8.5
FY2019-FY2023			
5 Term Average	14.8	11.0	8.1

ROA



#### ROA (%)

	the Company	Info. & Com.	29 Sectors
FY2013	10.6	8.8	5.4
FY2014	13.0	7.0	5.2
FY2015	14.3	7.7	5.6
FY2016	14.5	8.0	5.7
FY2017	14.8	7.9	6.2
FY2018	14.3	8.5	6.0
FY2019	15.5	4.5	4.7
FY2020	13.6	7.7	3.9
FY2021	15.4	7.8	5.3
FY2022	15.9	7.5	5.4
FY2023	15.3	6.9	5.5
FY2013-FY2023			
11 Term Average	14.3	7.5	5.4
FY2019-FY2023			
5 Term Average	15.1	6.9	5.0



Valuation Data, Pro	fitability In	dicators an	d Ranking			Spring Capita	Dec. 1, 2023 Spring Capital Co., Ltd.	
Valuation and Market Data	as of Dec. 1	, 2023						
Closing Price	1,877.	1,877.0			2,184.0	6/2	29/2023	
PER (estimated)	10.9	8	Year Low		1,548.0	10/2	24/2023	
PER (actual)	11.8	1	6-Month % Cha	ange	0.2 %	( TOPIX )	10.9 %	
PBR (actual)	1.5	5	12-Month % Cł	nange	9.6 %	( TOPIX )	19.9 %	
Dividend Yield (forecast)	2.6	6 %	12-Month Histo	orical Volatility	25.4 %	( TOPIX )	13.7 %	
EV/EBITDA	5.2	6						
PSR (forecast)	0.7	5						
PSR (actual)	0.8	1						
Fiscal Year		0040	0040	0000	0004	2022		
Accounting Period		2018 2019/03 Actual	2019 2020/03 Actual	2020 2021/03 Actual	2021 2022/03 Actual	2022 2023/03 Actual	2024/03	
		2019/03	2020/03	2021/03	2022/03	2023/03	2024/03 Est	
Accounting Period	Y mil	2019/03 Actual	2020/03 Actual	2021/03 Actual	2022/03 Actual	2023/03 Actual	2024/03 Est 3742	
Accounting Period No. of Companies	Y mil	2019/03 Actual 3512	2020/03 Actual 3418	2021/03 Actual 3651	2022/03 Actual 3707	2023/03 Actual 3625	2024/03 Est 3742 52,500	
Accounting Period No. of Companies Sales	Y mil Y mil	2019/03 Actual 3512 35,230	2020/03 Actual 3418 39,337	2021/03 Actual 3651 39,706	2022/03 Actual 3707 44,450	2023/03 Actual 3625 48,368	2024/03 Est. 3742 52,500 1309	
Accounting Period No. of Companies Sales Ranking		2019/03 Actual 3512 35,230 1,636	2020/03 Actual 3418 39,337 1459	2021/03 Actual 3651 39,706 1417	2022/03 Actual 3707 44,450 1372	2023/03 Actual 3625 48,368 1333	2024/03 Est 3742 52,500 1309 5,250	
Accounting Period No. of Companies Sales Ranking Operating Profit		2019/03 Actual 3512 35,230 1,636 3,207	2020/03 Actual 3418 39,337 1459 3,556	2021/03 Actual 3651 39,706 1417 3,484	2022/03 Actual 3707 44,450 1372 4,457	2023/03 Actual 3625 48,368 1333 4,998	2024/03 Est 3742 52,500 1309 5,250 1002	
Accounting Period No. of Companies Sales Ranking Operating Profit Ranking	Y mil	2019/03 Actual 3512 35,230 1,636 3,207 1,232	2020/03 Actual 3418 39,337 1459 3,556 1068	2021/03 Actual 3651 39,706 1417 3,484 983	2022/03 Actual 3707 44,450 1372 4,457 1013	2023/03 Actual 3625 48,368 1333 4,998 990	2024/03 Est. 3742 52,500 1309 5,250 1002 5,370	
Accounting Period No. of Companies Sales Ranking Operating Profit Ranking Recurring Profit	Y mil	2019/03 Actual 3512 35,230 1,636 3,207 1,232 3,658	2020/03 Actual 3418 39,337 1459 3,556 1068 3,712	2021/03 Actual 3651 39,706 1417 3,484 983 4,101	2022/03 Actual 3707 44,450 1372 4,457 1013 4,782	2023/03 Actual 3625 48,368 1333 4,998 990 5,135	2023 2024/03 Est 3742 52,500 1309 5,250 1002 5,370 1017 3,582	

Operating Profit ROS	%	9.1	9.0	8.8	10.0	10.3	10.0
All Companies	%	7.2	5.9	5.5	7.2	6.9	7.5
Ranking		901	823	879	919	838	884
Percentage from the Top	%	25.7	24.1	24.1	24.8	23.1	23.6
Recurring Profit ROS	%	10.4	9.4	10.3	10.8	10.6	10.2
All Companies	%	7.2	6.1	5.9	8.1	7.5	7.8
Ranking		772	798	713	899	875	900
Percentage from the Top	%	22.0	23.3	19.5	24.3	24.1	24.1
Net Profit ROS	%	6.5	6.2	6.6	7.3	6.9	6.8
All Companies	%	4.9	3.5	3.5	5.6	5.1	5.3
Ranking		900	854	816	969	988	983
Percentage from the Top	%	25.6	25.0	22.4	26.1	27.3	26.3



#### ROE / ROA / Dividend Payout Ratio / DOE / Ranking

# ROE, ROA, Dividend Payout Ratio, and DOE Indicators and Rankings as of Nov. 2023 (29 sectors excluding financials) (calculated by Spring)

Fiscal Year		2018	2019	2020	2021	2022	2023
Accounting Period		2019/03	2020/03	2021/03	2022/03	2023/03	2024/03
		Actual	Actual	Actual	Actual	Actual	Est.
ROE	%	14.6	15.0	14.8	15.6	14.3	14.4
29 Sectors	%	9.4	6.5	5.9	9.7	9.1	9.1
Ranking		584	533	492	692	721	695
No. of Companies		3507	3509	3615	3665	3608	3725
Percentage from the Top	%	16.7	15.2	13.6	18.9	20.0	18.7

\* ROE is an important indicator, calculated as net profit / equity ( < shareholders' equity)</pre>, that measures the final profit secured using shareholders' equity.

As the average of term-end equity of 2 terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.

ROE for the latest quarter is calculated using estimated net profit for this term and shareholders' equity as of the end of the previous term and of the latest quarter.

ROA	%	14.3	15.5	13.6	15.4	15.9	15.3
29 Sectors	%	6.0	4.7	3.9	5.3	5.4	5.5
Ranking		315	279	337	347	291	323
No. of Companies		3512	3522	3644	3694	3626	3733
Percentage from the Top	%	9.0	7.9	9.2	9.4	8.0	8.7

\* ROA is calculated as Earnings before Interest and Taxes (operating profit + interest revenue + dividend income and interest on securities) / total assets. It is justifiable for a company to expand its business by financial leverage using debt, if the company's ROA exceeds the company's financing cost (e.g. cost of issuing 10-year corporate bonds = 2%).

Interest coverage ratio shown on P11 indicates the ratio of Earnings before Interest and Taxes to financial expenses (interest and discount expenses), with 10 times regarded as ideal.

If the interest coverage ratio holds a sufficient level with a high ROA and Profit Ratio of Sales, a company has no problem in financing aggressively.

As the average of term-end equity of 2 terms is used as the denominator, companies unable to be measured with the same standard are excluded.

ROA for the latest quarter is calculated using estimated operating profit for this term and total assets as of the end of the previous term and of the latest quarter.

Dividend Payout Ratio	%	31.6	31.0	30.3	28.6	31.6	
29 Sectors	%	32.4	46.8	48.3	33.7	35.7	
Ranking		1010	1190	1335	1363	1170	
No. of Companies		3579	3548	3651	3708	3753	
Percentage from the Top	%	28.2	33.5	36.6	36.8	31.2	

\* Dividend Payout Ratio is calculated as total dividend / net profit. It should be noted that it may differ from the figure announced by the companies calculated from profit per share according to the accounting principle.

Data for total annual dividend exceeding net profit and dividend of unprofitable companies are excluded from the rankings.

DOE	%	4.6	4.6	4.5	4.4	4.5	
29 Sectors	%	3.0	3.1	2.8	3.3	3.2	
Ranking		357	375	377	484	529	
No. of Companies		3507	3509	3615	3665	3608	
Percentage from the Top	%	10.2	10.7	10.4	13.2	14.7	

\* DOE, calculated as ROE times the dividend payout ratio, can be called the "true dividend payout ratio", and is closely tracked by global investors.

Its inverse (1 / DOE) equals the period (year) to recover shareholders' equity via the dividend.

As the average of term-end equity of two terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.



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#### Simplified Fact Sheet

#### Review of Financial Indicators and Financial Soundness based on Business Results

Management Indicators, Cash Flow, and Financial Indicators Calculated by Spring based on Business Results Announced by the Company (million yen, %, multiple)

Fiscal Year Accounting Period		2018 2019/03	2019 2020/03	2020 2021/03	2021 2022/03	2022 2023/03	Latest Quarter
Data Source		Securities Report	Financial Results				
Current Ratio	%	277.9	298.9	280.7	298.4	310.2	302.8
Fixed Assets Ratio	%	56.3	53.3	52.7	49.5	45.6	46.2
Equity Ratio	%	63.6	60.4	64.2	66.8	72.7	73.0
Debt Ratio	%	57.2	65.4	55.7	49.7	37.6	37.0
D/E Ratio	%	6.2	15.8	9.8	7.1	4.2	3.0
Interest Coverage Ratio	Multiple	887.8	806.8	648.2	815.8	1,771.0	Calc. only year-end
Financial Leverage	Multiple	1.6	1.7	1.6	1.5	1.4	1.4
CF from Operating Activities	Y mil	1,824	3,693	3,155	3,222	1,679	
CF from Investing Activities	Y mil	-1,238	2	-47	-1,155	-874	
CF from Financing Activities	Y mil	-1,278	-511	-1,479	-1,352	-1,631	
(Cash and Cash Equivalents)	Y mil	(6,201)	(9,384)	(11,015)	(11,737)	(10,915)	
(EBITDA)	Y mil	(3,856)	(3,962)	(4,372)	(5,048)	(5,416)	

Review of Financial Soundness as of Dec. 1, 2023

Comparison with average data of all companies in the TSE 29 industrial sectors (excluding 4 financial sectors) and with the sector

		A 29 sectors	B Sector	Standard Criterion	Standard Value	Desirable Value	The Company	Result
Current Ratio	%	150.6	113.5	Lower of A or B	113.5	Higher	302.8	Positive
Fixed Assets Ratio	%	133.2	193.0	Higher of A or B	193.0	Lower	46.2	Positive
Equity Ratio	%	42.0	32.6	Lower of A or B	32.6	Higher	73.0	Positive
Debt Ratio	%	133.0	192.3	Higher of A or B	192.3	Lower	37.0	Positive
D/E Ratio	%	155.8	232.7	Higher of A or B	232.7	Lower	3.0	Positive

#### Corporate Information as of Dec. 1, 2023

Ticker Code	4674							
Company Name	CRESCO LTD.	CRESCO LTD.						
Head Office	Shinagawa Intercity	Shinagawa Intercity A-tower 25th-27th Floor, 2-15-1 Kounan, Minato-ku, Tokyo, 108-6026 JAPAN						
Stock Listings	The Tokyo Stock Exc	change, Prime Market						
TSE Industrial Sector	Information & Comm	Information & Communication						
Investment Unit	100 shares							
Minimum Investment	187,700	President	Hiroshi Tominaga					
Date of Listing	7/23/1997	Paid-in Capital	2,514 mil yen					
Date of Establishment	9/9/1948	Market Capitalization	41,294 mil yen ranked 1,325 of 4,016 companies					
Accounting Period	March	25-Day Average Trading Value	70 mil yen ranked 1,870 of 4,016 companies					
Floating Stock Ratio	7.5%	Market Cap as of March-end 2023	39,054 mil yen ranked 1,303 of 3,969 companies					
Major Shareholder Ownership	79.3%	Average Trading Value in FY2022	57 mil yen ranked 1,913 of 3,969 companies					

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Dec. 1, 2023

Spring Capital Co., Ltd.

• This report has been prepared under a contract between CRESCO LTD. (hereinafter, the "Company") and Spring Capital Co., Ltd. (hereinafter, "SC") by SC. In the contract, the Company has consented that SC prepare this report based entirely upon the standards of SC only and excluding any intervention by the Company on all items, including the qualitative information, the management indicators adopted in the Management Indicator Ranking, and the classification of business sectors (or the Company's business sector) chosen for the comparison report.

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• "All sectors" in this report refer to the 29 sectors that remain when the four financial sectors (Banks, Securities and Commodity Futures, Insurance, and Other Financials), which use different accounting standards, are excluded from the 33 sectors as defined by the Tokyo Stock Exchange, and consist of all companies whose common shares were listed on the Japanese stock market as of the end of March 2023. Since calculations of the Growth Potential, the ROA, the ROE, and other items use values from the full-year financial results of the most recent four fiscal years, the ranking excludes companies that did not announce full-year financial results and companies whose disclosed full-year financial results could not be recalculated into reasonable figures based on the Japanese GAAP and companies that had not been able to announce the financial results for FY 2022 by May 31, 2023. A total of 3,546 companies have been analyzed in the ranking.

• The values for FY 2023 used in this report have been adopted from one of the following sources in the order of decreasing priority: (1) the numbers in a company's disclosed financial results; (2) a company's forecast; or (3) estimates made by SC. In this current report based on Nov. 2023 data, SC's estimates for FY 2023 have been used for 37 companies.

• Going forward, the FY 2023 reports are scheduled to be prepared following the announcements of quarterly results by companies whose accounting period ends in March. Reports will be created based on the values available as of February 2024 and will be published the following respective month. The finalized ranking report for FY 2023 will be based on the values available as of May 2024 and will be published the following month.

• The Overall Management Indicator (scored by SC) in this report represents an overall score for the major categories (Growth Potential, Asset & Capital Profitability, Sales Profitability, and Sound Dividend Payout Ratio). The weighting for each category is 30%, 25%, 20%, and 25%, respectively.

• The intermediate and minor categories that compose each of the major categories are described on P4 and P5. For the minor categories, extreme values have been adjusted so that the highest and the lowest deviation values are 80 and 20, respectively. For the intermediate and major categories, no adjustment has been made since SC scored both categories based on the minor categories, but the average SC score for the major categories is 50 due to the repeated processing to seek deviation values.

• On P7-P8, a comparison is made for the Growth Potential, Sales Profitability, ROE, and ROA with the 29 business sectors and with the Company's sector as defined by the Tokyo Stock Exchange. The figures for ROE and ROA used in the comparison match those on P10. However, regarding the Growth Potential and the Sales Profitability, the figures do not match those on P9. This difference is due to the fact that, for the purpose of comparing the Growth Potential over the long term, the target companies for the comparison report have been limited to only those in the 29 business sectors and the Company's sector (as defined by the Tokyo Stock Exchange) that have continuously announced their full-year financial results from FY 2013 to FY 2022. Adjustment of the universe for the comparison of the Growth Potential is conducted every year in the finalized ranking report for the previous fiscal year that is based on the values available as of May.

• The data in this report on corporate financial results are owned by SC, and a part of the data has been verified for greater accuracy with information vendors with whom SC has a contract. However, SC does not guarantee integrity of its data. The contents of this report were relevant as of the time that this report was created and may change without prior notice.

