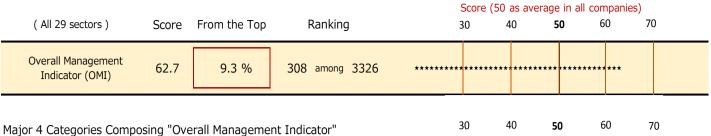
CRESCO LTD. (4674 TSE 1st Section) Ranking Report

Overall Management Indicator

Based on the data as of May 2017

June 5, 2017

Spring Capital Co., Ltd.



Major 4 Categories Compos	sing "Overall Management Indicator"	30 40 50 60 70
Growth Potential	55.9 20.0 % 664 among 3326	******
Asset & Capital Profitability	63.1 9.3 % 309 among 3326	**********
Sales Profitability	55.3 22.4 % 746 among 3326	******
Sound Dividend Payout Ratio	61.1 12.3 % 408 among 3326	******

(In the Sector)	Score	From the Top	Ranking
Overall Management Indicator	62.7	22.9 %	87 among 380
Growth Potential	55.9	37.4 %	142 among 380
Asset & Capital Profitability	63.1	20.5 %	78 among 380
Sales Profitability	55.3	36.8 %	140 among 380
Sound Dividend Payout Ratio	61.1	22.1 %	84 among 380

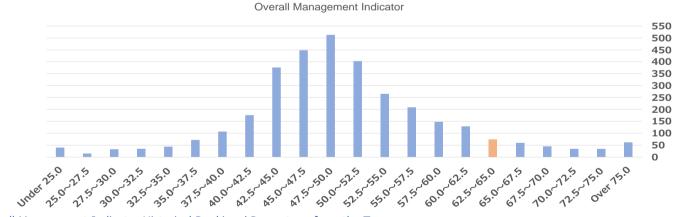
Growth Potential Sound Dividend Payout Ratio

Asset & Capital Sales Profitability

· · · Within the Top 30%

Overall Management Indicator 3326 Companies in 29 Sectors Distribution Chart (Orange: the Company)

(right axis: no. of companies)

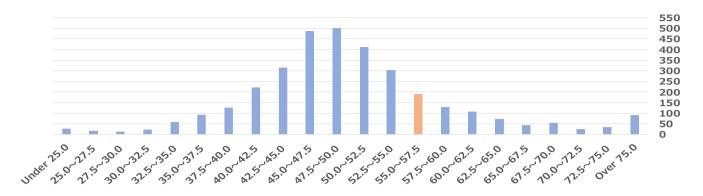


Overall Management Indicator Historical Ranking / Percentage from the Top

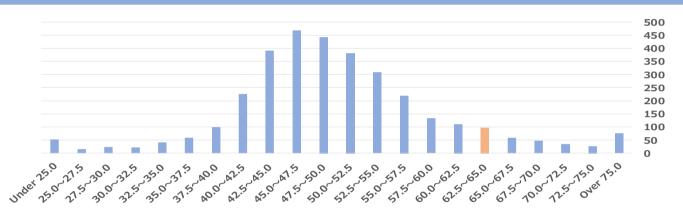
Accounting Period	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Reference Date	May 2011	May 2012	May 2013	May 2014	May 2015	May 2016
No. of companies	3356	3292	3292	3279	3220	3238
Ranking	469	424	368	477	314	255
From the Top	14.0 %	12.9 %	11.2 %	14.5 %	9.8 %	7.9 %



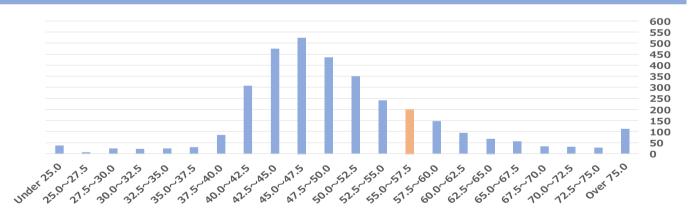
Growth Potential 3326 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



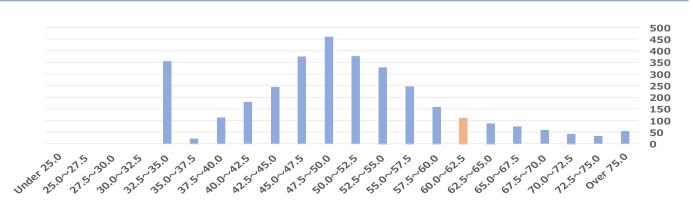
Asset & Capital Profitability 3326 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Sales Profitability 3326 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



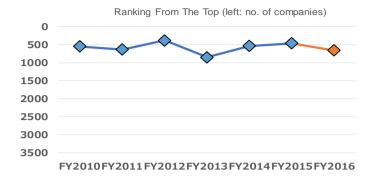
Sound Dividend Payout Ratio 3326 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)

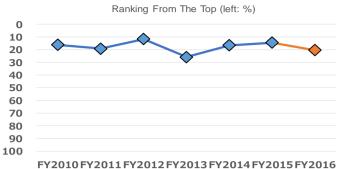




Management Indicators Ranking Report Historical Ranking of Major 4 Categories

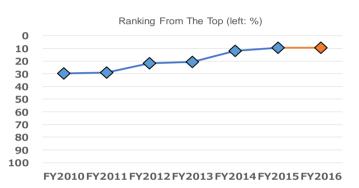
Growth Potential Historical Chart



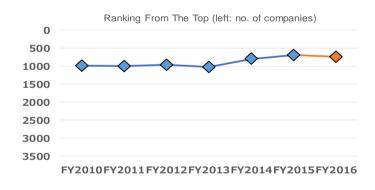


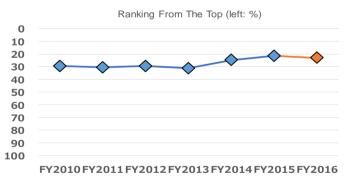
Assset & Capital Profitability Historical Chart



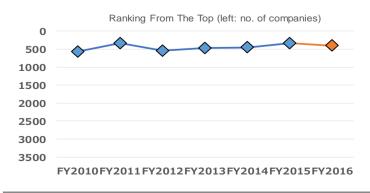


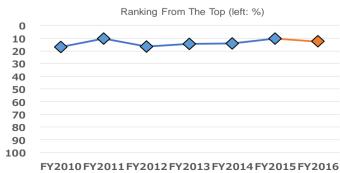
Sales Profitability Historical Chart





Sound Dividend Payout Ratio Historical Chart







Management Indicators Ranking Quintile Chart (All Categories)

	From the Top				
	80% ~ 100%	60% ~ 80%	40% ~ 60%	20% ~ 40%	within 20%
【 Overall Management Indicator】					*

[Major 4 Categories] · · · ☆	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
[Growth Potential]					☆
[Asset & Capital Profitability]					$\stackrel{\leftrightarrow}{\omega}$
[Sales Profitability]				☆	
[Sound Dividend Payout Ratio]					☆

Growth Potential - Intermediate Categories ···●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(3 terms)					•
< Sales Growth Rate >					0
< Operating Profit Growth Rate >				0	
< Recurring Profit Growth Rate >				0	
< Net Profit Growth Rate >				0	
(Previous Term)				•	
< Sales Growth Rate >				0	
< Operating Profit Growth Rate >			0		
< Recurring Profit Growth Rate >			0		
< Net Profit Growth Rate >			0		
(This Term)				•	
< Sales Growth Rate >				0	
< Operating Profit Growth Rate >			©		
< Recurring Profit Growth Rate >			©		
< Net Profit Growth Rate >			0		

Management Indicators Ranking Quintile Chart (All Categories) Continued

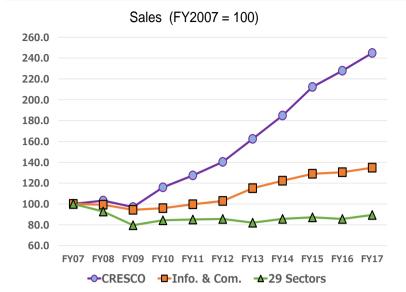
Asset & Capital Profitability - Intermediate Categories · · · ● < Minor Categories > · · · ◎	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
(ROA)					•
< ROA 3 Terms > < ROA Previous Term > < ROA This Term >					© ©
(ROE)					•
< ROE 3 Terms > < ROE Previous Term > < ROE This Term >					© © ©
Sales Profitability - Intermediate Categories · · · ● < Minor Categories > · · · ◎	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
(Previous Term)				•	
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >				© ©	
(This Term)				•	
< Operating Profit ROS > < Recurring Profit ROS > < Net Profit ROS >				© ©	
Sound Dividend Payout Ratio - Intermediate Categories ··· ● < Minor Categories > ··· ◎	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
(3 terms)					•
< Dividend Payout Ratio > < DOE >				©	©
(Previous Term)					•
< Dividend Payout Ratio > < DOE >				0	©

Management Indicators Ranking report Average of Management Indicator Scores by Sector

Reference
Average of Management Indicator Scores by Sector

	Number of companies	Overall Management Indicator	Ranking	Growth Potential	Ranking	Asset & Capital Profitability	Ranking	Sales Profitability	Ranking	Sound Dividend Payout Ratio	Ranking
Fishery, Agriculture & Forestry	11	48.3	15	49.3	9	49.4	10	47.3	23	49.1	18
Mining	6	38.6	29	36.2	29	42.0	28	46.1	26	46.1	27
Construction	176	49.6	10	49.7	8	51.6	6	48.7	18	48.8	19
Foods	126	48.7	13	50.2	6	48.0	19	47.5	22	50.4	8
Textiles and Apparels	53	44.9	27	46.1	27	43.8	26	47.2	24	49.2	17
Pulp and Paper	26	46.4	23	48.5	13	45.9	25	47.0	25	48.6	21
Chemicals	210	50.5	7	49.0	10	50.1	7	52.9	4	50.3	9
Pharmaceutical	61	46.1	26	47.3	21	42.9	27	49.6	13	50.0	12
Oil and Coal Products	11	52.0	4	49.9	7	49.2	11	51.9	7	55.1	1
Rubber Products	19	50.9	5	47.9	19	52.1	5	55.4	2	48.7	20
Glass and Ceramics Products	57	46.6	21	48.0	18	46.7	23	49.2	15	47.2	25
Iron and Steel	47	46.4	24	48.2	14	46.7	24	48.3	19	47.1	26
Nonferrous Metals	35	48.7	12	50.9	5	48.8	12	49.0	17	47.7	24
Metal Products	91	47.8	17	48.1	17	48.6	14	49.9	11	47.8	23
Machinery	230	50.0	9	48.9	12	49.4	9	52.5	5	50.2	11
Electric Appliances	254	48.4	14	48.2	16	48.4	16	49.8	12	49.6	15
Transportation Equipment	97	46.4	25	46.4	26	48.2	17	47.6	21	48.2	22
Precision Instruments	49	50.4	8	50.9	4	48.0	18	51.6	8	50.8	5
Other Products	107	49.1	11	48.2	15	48.6	15	49.3	14	51.9	3
Electric Power and Gas	23	47.4	18	46.8	24	47.8	20	49.1	16	49.8	13
Land Transportation	63	47.1	20	47.2	23	48.7	13	50.8	10	46.1	28
Marine Transportation	14	39.9	28	42.2	28	42.0	29	44.0	29	44.3	29
Air Transportation	5	50.6	6	47.5	20	54.7	2	50.8	9	49.5	16
Warehousing and Harbor Transportation	38	47.2	19	46.4	25	47.7	21	47.8	20	50.8	4
Information & Communication	380	54.0	3	54.6	2	53.3	4	53.1	3	50.2	10
Wholesale Trade	314	46.6	22	47.2	22	47.6	22	45.0	28	50.4	7
Retail Trade	335	48.1	16	49.0	11	49.4	8	46.1	27	49.8	14
Real Estate	117	58.4	1	58.3	1	56.5	1	58.0	1	50.7	6
Services	371	54.6	2	53.6	3	54.3	3	52.4	6	52.3	2
All Sectors	3326	50.0		50.0		50.0		50.0		50.0	

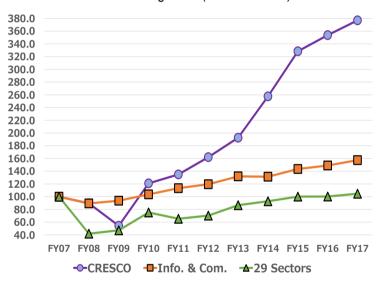
Growth Potential



Sales Change (yoy, %)

	CRESCO	Info. & Com.	29 Sectors
FY2008	3.2	-0.7	-7.2
FY2009	-6.0	-5.0	-14.2
FY2010	19.5	1.7	6.0
FY2011	9.9	3.9	0.9
FY2012	10.2	3.2	0.5
FY2013	15.7	12.0	-4.1
FY2014	13.8	6.2	4.5
FY2015	14.8	5.4	1.7
FY2016	7.4	1.1	-1.8
FY2017	7.5	3.3	4.5
FY2007 - FY2017			
10 Term Average	9.4	3.0	-1.1
FY2012-FY2017			
5 Term Average	11.8	5.6	0.9

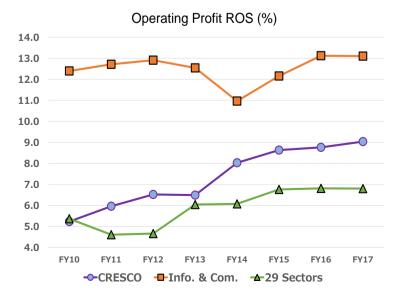
Recurring Profit (FY2007 = 100)



Recurring Profit Change (yoy, %)

	CRESCO	Info. & Com.	29 Sectors
FY2008	-10.6	-10.7	-58.1
FY2009	-39.3	4.9	12.4
FY2010	122.7	10.5	59.7
FY2011	11.7	9.4	-13.1
FY2012	20.0	5.5	7.5
FY2013	18.9	10.3	23.3
FY2014	33.7	-0.4	7.1
FY2015	27.5	9.3	7.9
FY2016	7.7	3.8	0.1
FY2017	6.6	5.7	4.4
FY2007 - FY2017			
10 Term Average	14.2	4.6	0.5
FY2012-FY2017			
5 Term Average	18.4	5.7	8.3

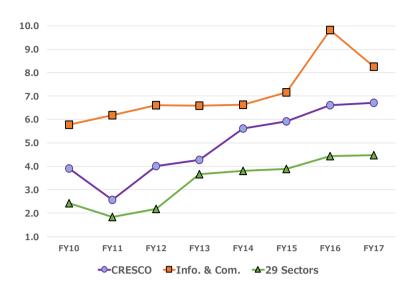
Sales Profitability



Operating Profit ROS (%)

	CRESCO Info	. & Com. 29	Sectors
FY2010	5.2	12.4	5.4
FY2011	6.0	12.7	4.6
FY2012	6.5	12.9	4.7
FY2013	6.5	12.5	6.0
FY2014	8.0	11.0	6.1
FY2015	8.6	12.2	6.8
FY2016	8.8	13.1	6.8
FY2017	9.0	13.1	6.8
FY2010 – FY2017 8 Term Average	7.3	12.5	5.9
FY2013-FY2017 5 Term Average	8.2	12.4	6.5

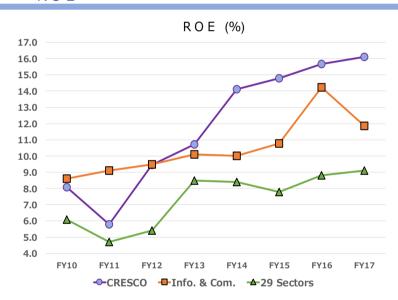
Net Profit ROS (%)



Net Profit ROS (%)

	CRESCO Info	. & Com.	29 Sectors
FY2010	3.9	5.8	2.4
FY2011	2.6	6.2	1.8
FY2012	4.0	6.6	2.2
FY2013	4.3	6.6	3.7
FY2014	5.6	6.6	3.8
FY2015	5.9	7.2	3.9
FY2016	6.6	9.8	4.4
FY2017	6.7	8.3	4.5
FY2010 - FY2017			
8 Term Average	5.0	7.1	3.3
FY2013-FY2017			
5 Term Average	5.8	7.7	4.1

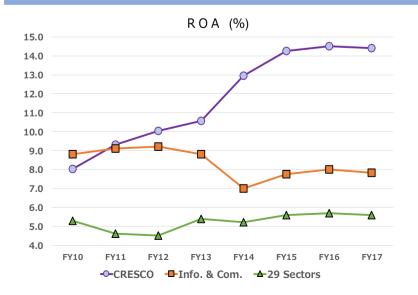
ROE



R O E (%)

	CRESCO	Info. & Com.	29 Sectors
FY2010	8.1	8.6	6.1
FY2011	5.8	9.1	4.7
FY2012	9.5	9.5	5.4
FY2013	10.7	10.1	8.5
FY2014	14.1	10.0	8.4
FY2015	14.8	10.8	7.8
FY2016	15.7	14.2	8.8
FY2017	16.1	11.9	9.1
FY2010 – FY2017 8 Term Average	11.8	10.5	7.3
FY2013-FY2017			
5 Term Average	14.3	11.4	8.5

ROA



R O A (%)

	CRESCO	Info. & Com.	29 Sectors
FY2010	8.0	8.8	5.3
FY2011	9.3	9.1	4.6
FY2012	10.0	9.2	4.5
FY2013	10.6	8.8	5.4
FY2014	13.0	7.0	5.2
FY2015	14.3	7.7	5.6
FY2016	14.5	8.0	5.7
FY2017	14.4	7.8	5.6
FY2010-FY2017			
8 Term Average	11.8	8.3	5.2
FY2013-FY2017			
5 Term Average	13.3	7.9	5.5

Valuation Data, Profitability Indicators and Ranking

Spring Capital Co., Ltd.

Valuation and Market Data as of June 5, 2017

Closing Price	3,690	Since last year High	3,935	5/29/2017	
PER (estimated)	18.77	Since last year Low	2,373	1/	6/2017
PER (actual)	20.49	6-Month % Change	65.9 %	(TOPIX)	9.7 %
PBR (actual)	3.01	12-Month % Change	82.5 %	(TOPIX)	20.4 %
Dividend Yield (actual)	1.49 %	12-Month Historical Volatility	43.2 %	(TOPIX)	18.3 %
EV/EBITDA	10.94				
PSR (forecast)	1.26				
PSR (actual)	1.35				

Profitability Indicators and All-Company Rankings Based on Business Results Announced by the Company (29 sectors excluding financials) (calculated by Spring)

Fiscal Year		2012	2013	2014	2015	2016	2017
Accounting Period		2013/03	2014/03	2015/03	2016/03	2017/03	2018/03
		Actual	Actual	Actual	Actual	Actual	Est.
No. of Companies		3372	3365	3363	3443	3467	3345
Sales	Y mil	19,031	22,028	25,063	28,775	30,893	33,200
Ranking		1985	1895	1808	1742	1683	1623
Operating Profit	Y mil	1,242	1,430	2,013	2,484	2,707	3,000
Ranking		1534	1575	1383	1287	1275	1212
Recurring Profit	Y mil	1,409	1,676	2,240	2,857	3,078	3,280
Ranking		1502	1520	1355	1220	1186	1181
Net Profit	Y mil	764	941	1,405	1,705	2,042	2,230
Ranking		1507	1540	1324	1233	1180	1143

^{*} Percentage from the Top is not calculated for this section to exclude company size effects.

Operating Profit ROS	%	6.5	6.5	8.0	8.6	8.8	9.0
All Companies	%	4.7	5.5	5.7	6.2	6.7	6.8
Ranking		995	1120	888	906	925	800
Percentage from the Top	%	29.5	33.3	26.4	26.3	26.7	23.9
Recurring Profit ROS	%	7.4	7.6	8.9	9.9	10.0	9.9
All Companies	%	4.8	5.8	5.9	6.2	6.7	6.8
Ranking		906	971	833	721	784	695
Percentage from the Top	%	26.9	28.9	24.8	20.9	22.6	20.8
Net Profit ROS	%	4.0	4.3	5.6	5.9	6.6	6.7
All Companies	%	2.2	3.4	3.6	3.6	4.3	4.5
Ranking		1048	1144	889	862	811	679
Percentage from the Top	%	31.1	34.0	26.4	25.0	23.4	20.3



ROE, ROA, Dividend Payout Ratio, and DOE Indicators and Rankings Based on Business Results Announced by the Company (29 sectors excluding financials) (calculated by Spring)

Accounting Period		2012 2013/03 Actual	2013 2014/03 Actual	2014 2015/03 Actual	2015 2016/03 Actual	2016 2017/03 Actual	2017 2018/03 Est.
ROE	%	9.5	10.7	14.1	14.8	15.7	16.1
29 Sectors	%	5.4	8.5	8.4	7.8	8.8	9.1
Ranking		918	892	552	536	521	439
No. of Companies		3335	3329	3340	3421	3438	3438
Percentage from the Top	%	27.5	26.8	16.5	15.7	15.2	12.8

^{*} ROE is an important indicator, calculated as net profit / equity (~ shareholders' equity), that measures the final profit secured using shareholders' equity.

As the average of term-end equity of 2 terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.

ROE for the latest quarter is calculated using estimated net profit for this term and shareholders' equity as of the end of the previous term and of the latest quarter.

ROA	%	10.0	10.6	13.0	14.3	14.5	14.4
29 Sectors	%	4.5	5.4	5.2	5.6	5.7	5.6
Ranking		532	526	364	317	304	310
No. of Companies		3366	3351	3355	3427	3450	3438
Percentage from the Top	%	15.8	15.7	10.8	9.3	8.8	9.0

^{*} ROA is calculated as Earnings before Interest and Taxes (operating profit + interest revenue + dividend income and interest on securities) / total assets. It is justifiable for a company to expand its business by financial leverage using debt, if the company's ROA exceeds the company's financing cost (e.g. cost of issuing 10-year corporate bonds = 2%).

Interest coverage ratio shown on P11 indicates the ratio of Earnings before Interest and Taxes to financial expenses (interest and discount expenses), with 10 times regarded as ideal.

If the interest coverage ratio holds a sufficient level with a high ROA and Profit Ratio of Sales, a company has no problem in financing aggressively.

As the average of term-end equity of 2 terms is used as the denominator, companies unable to be measured with the same standard are excluded.

ROA for the latest quarter is calculated using estimated operating profit for this term and total assets as of the end of the previous term and of the latest quarter.

Dividend Payout Ratio	%	35.2	34.1	29.1	33.0	30.5	
29 Sectors	%	43.8	29.2	31.2	33.8	30.1	
Ranking		826	764	1075	813	1032	
No. of Companies		3372	3365	3220	3238	3438	
Percentage from the Top	%	24.5	22.7	33.4	25.1	30.0	

^{*} Dividend Payout Ratio is calculated as total dividend / net profit. It should be noted that it may differ from the figure announced by the companies calculated from profit per share according to the accounting principle.

Data for total annual dividend exceeding net profit and dividend of unprofitable companies are excluded from the rankings.

DOE	%	3.3	3.7	4.1	4.9	4.8	
29 Sectors	%	2.3	2.5	2.5	2.7	2.8	
Ranking		419	352	289	214	287	
No. of Companies		3372	3365	3220	3238	3438	
Percentage from the Top	%	12.4	10.5	9.0	6.6	8.3	

^{*} DOE, calculated as ROE times the dividend payout ratio, can be called the "true dividend payout ratio", and is closely tracked by global investors.

Its inverse (1 / DOE) equals the period (year) to recover shareholders' equity via the dividend.

As the average of term-end equity of two terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.



Management Indicators, Cash Flow, and Financial Indicators Calculated by Spring based on Business Results Announced by the Company (million yen, %, multiple)

Fiscal Year Accounting Period Consolidated/Non-consolidated Data Source		2013 2014/03 Consolidated Securities Report	2014 2015/03 Consolidated Securities Report	2015 2016/03 Consolidated Securities Report	2016 2017/03 Consolidated Financial Results	2017 2018/03 Est.	Latest Quarter
Current Ratio	%	230.7	238.0	255.1	293.3		293.3
Fixed Assets Ratio	%	68.3	59.6	59.2	54.7		54.7
Equity Ratio	%	59.5	60.8	63.3	66.9		66.9
Debt Ratio	%	67.2	63.8	57.9	49.5		49.5
D/E Ratio	%	6.3	2.9	1.9	1.5		1.5
Interest Coverage Ratio	Multiple	311.0	714.3	1,323.5	2,902.0		
Financial Leverage	Multiple	1.7	1.6	1.6	1.5		1.5
CF from Operating Activities	Y mil	960	1,681	1,543	1,144		
CF from Investing Activities	Y mil	-466	178	-1,287	-505		
CF from Financing Activities	Y mil	-757	8	-286	-604		
(Cash and Cash Equivalents)	Y mil	(3,633)	(5,504)	(5,470)	(5,503)		
(EBITDA)	Y mil	(1,818)	(2,378)	(3,025)	(3,265)		

Review of Financial Soundness as of June 5, 2017

Comparison with average data of all companies in the TSE 29 industrial sectors (excluding 4 financial sectors) and with the sector

		A 29 sectors	B Sector	Standard Criterion	Standard Value	Desirable Value	The Company	Result
Current Ratio	%	147.0	156.8	Lower of A or B	147.0	Higher	293.3	Positive
Fixed Assets Ratio	%	141.4	158.9	Higher of A or B	158.9	Lower	54.7	Positive
Equity Ratio	%	40.0	41.5	Lower of A or B	40.0	Higher	66.9	Positive
Debt Ratio	%	142.9	128.4	Higher of A or B	142.9	Lower	49.5	Positive
D/E Ratio	%	150.2	131.6	Higher of A or B	150.2	Lower	1.5	Positive

Corporate Information as of June 5, 2017

Ticker Code 4674

Company Name CRESCO LTD.

Head Office Shinagawa Intercity A-tower 25th-27th Floor, 2-15-1 Kounan, Minato-ku, Tokyo, 108-6026 JAPAN

Stock Listings The Tokyo Stock Exchange, First Section

TSE Industrial Sector Information & Communication

Investment Unit 100 shares

Minimum Investment 369,000 President Hiroyuki Nemoto Date of Listing 7/23/1997 Paid-in Capital 2,514 mil yen

Date of Establishment 9/9/1948 Market Capitalization 44,280 mil yen ranked 1,182 of 3,670 companies

Accounting Period March 25-Day Average Trading Value 120 mil yen ranked 1,417 of 3,670 companies Market Cap as of March-end 2017

Major Shareholder Ownership 67 mil yen ranked 1,609 of 3,670 companies 81.5% Average Trading Value in FY2016



Floating Stock Ratio

10.2%

33,336 mil yen ranked 1,342 of 3,670 companies

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- This report is based upon finalized FY2016 data. For FY2017, the quarterly rankings will be prepared in mid -August and mid-November 2017 and mid-Februaly 2018, respectively, based on the most recent quarterly earnings results. The calculations for aggregate FY 2017 data will be issued in June 2018.
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