TSE Prime Market Securities Code: 4674



Summary of Quarterly Financial Results Briefing

for the Six Months Ended September 30, 2023



Consolidated Results main points



1.1. Main initiatives up to the second quarter

Organization and structure

- With the aim of promoting further improvements in quality and operational efficiency, the Quality Control-Unit was reorganized as the Quality & Process Management-Unit effective April 1. In order to drive expansion, primarily in the digital solutions business, the Sales Division as an organization reports directly to the Business Enablement Service-Unit.
- At a meeting of its Board of Directors held on May 10, it was resolved that the Company would purchase treasury shares (to an upper limit of 1,000 million yen, or 500,000 shares) and cancel treasury shares.
- On September 29, we launched the "2023 CRESCO Integrated Report" which organizes and explains in detail the CRESCO Group's financial information and non-financial information (management philosophy, lines of business, value creation process, sustainability/ESG initiatives, etc.).

Business

- Strengthened RPA as digital solution
 - Awarded UiPath's Revenue Growth Partner of the Year prize.
 - Concluded a distributorship agreement with WingArc1st Inc. Started provision of paperless methods and automation solutions for accounting processes through collaboration with aforementioned WingArc1st using their electronic form platform invoiceAgent along with UIpath.
- Strengthened the field of AI as a digital solution
 - · Built the CrePT generative AI chat service using Microsoft's Azure OpenAI Service, and began operating it within the Company in May.
 - Began offering the AI Escort service provided by our own AI experts.

Others

- Began offering a penetration testing service as part of the Security Vulnerability Diagnostics lineup.
- Cognavi India, an Indian corporation in which we have made a capital investment, opened a job portal site for newly graduated Indian students.
- Invested in Vietnamese startup CAPICHI PTE. LTD., which is focused on restaurant and retail tech. We aim to contribute to promoting DX in restaurants, retail stores and accommodation facilities, etc. as Japanese distributor of Capichi OI, aforementioned CAPICHI's QR-based mobile ordering system.
- · Consolidated subsidiary CRESCO Digital Technologies, Ltd. announced a subscription WiFi service and an integrated BOM management solution for manufacturing

© 2023 CRESCO LTD. industry.

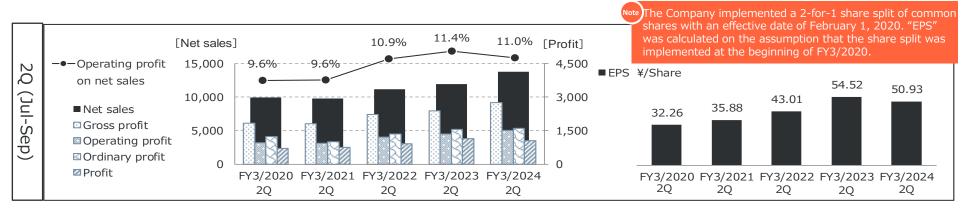
1.2. Income statement [highlights]

(Unit: Amounts less than 1 million yen omitted)

- Corporate IT investment demand continues to be strong, due in part to normalization of economic activities following reclassification of COVID-19 as Class V and rising interest in the use of generative AI and preventive measures for cyberattacks. Net sales significantly increased by 10.0% year on year (hereinafter the same) mainly from major customers although the extent of increase still varied by industry category.
- Operating profit significantly decreased by 11.9% due to increased hiring of new graduates, increases in salary levels, expanded investments in training, and multiple large projects turning out to be unprofitable.

Ordinary profit significantly increased by 15.3% due to the recording of 266 million yen in gain on valuation of derivatives held (in non-operating income).

	_									, ,	cai i oi c	0400
		FY3/2	2022	FY3/2	2023	FY3/2	2024	YoY Half-year progress		<announced m<="" on="" th=""><th>YoY</th></announced>	YoY	
Cur	Net sales	21,061		23,309		25,631		110.0%	102.9%	24,900		106.8%
121	Gross profit	4,071	(19.3%)	4,531	(19.4%)	4,677	(18.3%)	103.2%				
lati	Operating profit	2,017	(9.6%)	2,245	(9.6%)	1,978	(7.7%)	88.1%	95.1%	2,080	(8.4%)	92.6%
live	Ordinary profit	2,223	(10.6%)	2,116	(9.1%)	2,440	(9.5%)	115.3%	112.4%	2,170	(8.7%)	102.5%
()	Profit	1,606	(7.6%)	1,467	(6.3%)	1,665	,665 (6.5%) 113.5 % 117.5 % 1		1,418	(5.7%)	96.6%	
	EPS ¥/Share	76.44		69.76		80.06				68.29		

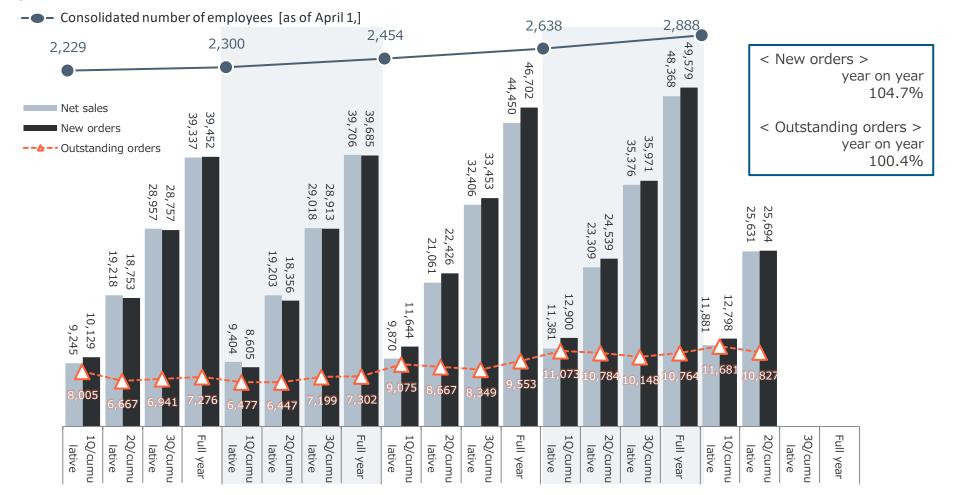




1.3. New orders and outstanding orders

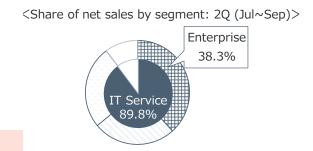
(Unit: Amounts less than 1 million yen omitted)

- New orders increased year on year (six month basis) by 4.7%. Order backlog was more or less flat year on year.
- Due partly to the normalization of economic activities, corporations have been moving briskly to promote DX.



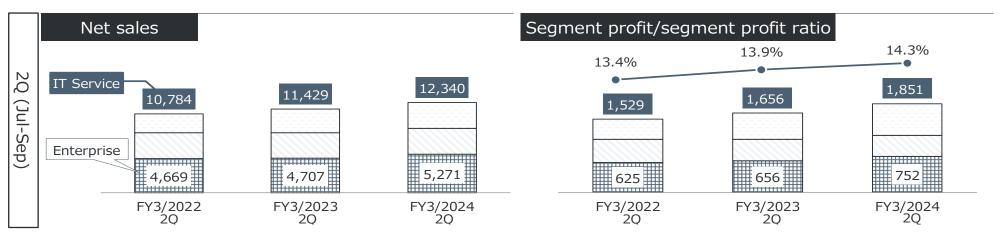
Cumulative

Segment			Subsegment						
IT Service	Consulting IT planning Total service of development and maintenance		Enterprise	Information and communication, advertising, distribution services, transport, placement and dispatching, public services, resourses and energy, construction and real estate, travel and hotels, medical and healthcare, etc.					



- Net sales: 9,791 million yen (YoY 10% ☆)
 - ·Sales at certain consolidated subsidiaries significantly increased in both information/communications/advertising area and construction/real estate area.
- Segment profit: 926 million yen / 9.5% (YoY 16.3% \downarrow)
 - •This was due to unprofitable projects in the area of personnel placement/recruiting and logistics services.

(Unit: Amounts less than 1 million yen omitted)

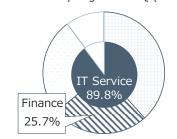


Cumulative

1.5. Results by segment: IT services business [Finance]

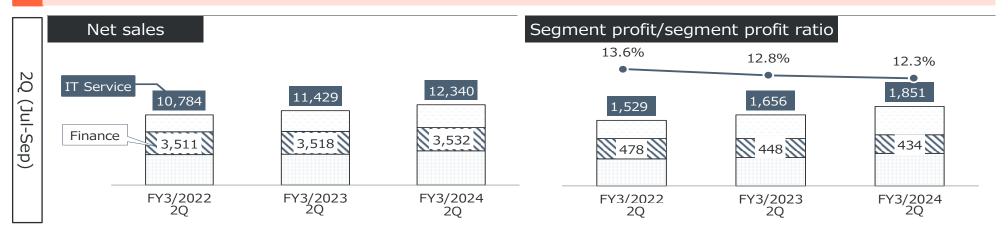
<Share of net sales by segment: 20 (Jul~Sep)>

	Segment	Subsegment							
IT Service	•Consulting •IT planning •Total service of development		Finance	Banking, insurance, etc.					



- Net sales: 7,027 million yen (YoY 2% 🖟)
 - •The Company saw an increase in orders from the banking area, but due to the conclusion of large projects in both insurance and the other areas orders received declined overall.
- **■** Segment profit: **721** million yen / **10.3%** (YoY 16.6% \$\bar{\psi}\$)
 - •In addition to the same reasons as for the increase in net sales, there were unprofitable projects in the banking area.

 (Unit: Amounts less than 1 million yen omitted)



© 2023 CRESCO LTD. - 7 - 7 -

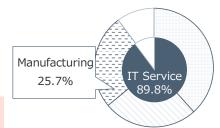
Cumulative

1.6. Results by segment: IT services business [Manufacturing]

	(
1	
Ι Ι	

Segment	Subsegment							
IT Service -Consulting -IT planning -Total service of development	Manufacturing Automotive, transport equipment, machinery, electronics, etc.							

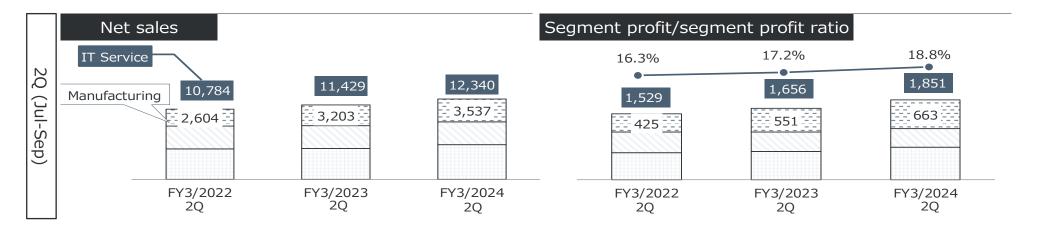
<Share of net sales by segment: 20 (Jul~Sep)>



Net sales: 6,786 million yen (YoY 9.1% ☆)

- •There was an increase in sales in the area of machinery and electronics at the Company and some consolidated subsidiaries.
- Segment profit: 1,100 million yen / 16.2% (YoY 11.1% \bigcirc)
 - •For the same reasons as for the increase in net sales.

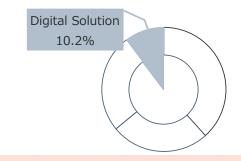
(Unit: Amounts less than 1 million yen omitted)



1.7. Results by segment: Digital solutions business

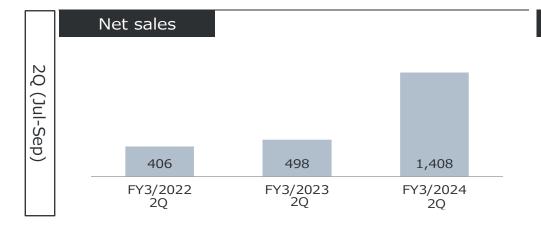
Segment	Business									
Digital Solution	Solution groups consisting of products and services supporting customers in realizing digital transformation (DX)									
	<pre><main and="" products="" services=""> Creage : Cloud-related service</main></pre>									

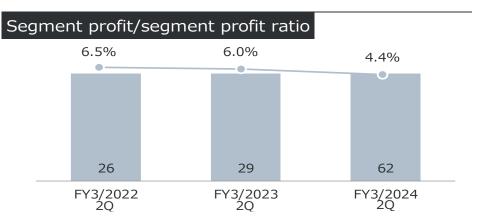
<Share of net sales by segment: 2Q (Jul~Sep)>



- Net sales: 2,025 million yen (YoY 99.3% ☆)
 - ·Sales of Creage, our main cloud service, and RPA licenses increased.
- Segment profit: 90 million yen / 4.5% (YoY 118.2% ☆)
 - •For the same reasons as for the increase in net sales.

(Unit: Amounts less than 1 million yen omitted)





© 2023 CRESCO LTD. - 9 ·



2 Future outlook

© 2023 CRESCO LTD. - 10 -





2.1. Consolidated Forecast of financial results

(Unit: Amounts less than 1 million yen omitted)

- **No change** in the consolidated earnings forecasts for the fiscal year ending March 31, 2024 announced on May 10, 2023.
- If it becomes necessary to revise the forecasts due to future conditions, business trends, etc., the revision will be disclosed promptly.

						FY						
	Forecast		YoY Actual		YoY Achievem		Forecas	YoY	Progress			
-		<announced fe<="" on="" td=""><td>eb 28, 2022></td><td></td><td>7.000.0</td><td></td><td></td><td>ent rate</td><td><announced may<="" on="" td=""><td></td><td>as of 2Q</td></announced></td></announced>	eb 28, 2022>		7.000.0			ent rate	<announced may<="" on="" td=""><td></td><td>as of 2Q</td></announced>		as of 2Q	
Ful	Net sales	47,500		106.9%	48,368		108.8%	101.8%	52,500		108.5%	48.8%
\ <u>\</u>	Gross profit				9,641	(19.9%)	110.8%					
year	Operating profit	4,750	(10.0%)	106.6%	4,998	(10.3%)	112.1%	105.2%	5,250	(10.0%)	105.0%	37.7%
,	Ordinary profit	5,150	(10.8%)	107.7%	5,135	(10.6%)	107.4%	99.7%	5,370	(10.2%)	104.6%	45.4%
	Profit	3,350	(7.1%)	103.5%	3,328	(6.9%)	102.8%	99.4%	3,582	(6.8%)	107.6%	46.5%
	EPS ¥/Share	158.99			158.10				174.02			

Note: Respective profit ratios shown in parentheses. "Profit" is "Profit attributable to owners of parent."

outlook



2.2. Consolidated Forecast of cash dividends

recast

n May 10, 2023> 25 yen

25 yen

50 yen

29.0%

Change

2 yen

-2 ven

0 yen

-2.6%

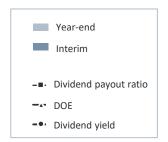
- Dividends will continue to be distributed in accordance with the Group's shareholder return policy.
- No change in our previous forecast announced on May 10, 2023 of 50 years for the fiscal year ending March 31, 2024.

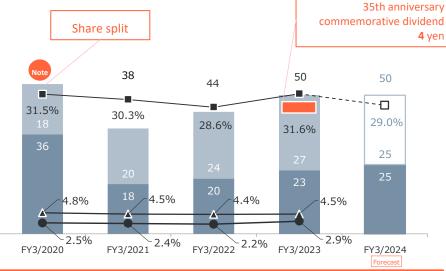
	FY3/2022	FY3/2023		FY3/2		
	Actual	Actual	Actual	For <announced< td=""></announced<>		
Interim	20 yen	23 yen	25 yen			
Year-end	24 yen	27 yen	_			
Full year	44 yen	50 yen	25 yen			
Dividend payout ratio	28.6%	31.6%	_			
Dividend yield	2.2%	2.9%	_			
DOE	4.4%	4.5%	_			
Total dividend payments	925 Millions of yen	1053 Millions of yen	_			

(Total dividend payment: Amounts less than 1 million yen omitted)

Shareholder return policy

- CRESCO regards the matter of returning profits to shareholders as a key management issue, and has established a basic policy of enhancing shareholders' equity, maintaining consistent profitability over the long term, while appropriately continuing to distribute profits backed by business performance.
- The Company does not offer any special shareholder benefits.
- As for dividends, in principle the Company aims to continually pay out about 30% of profit attributable to owners of parent for each fiscal year, which is calculated from **consolidated ordinary profit** and assuming extraordinary income and losses are zero.





The Company implemented a 2-for-1 share split of common shares with an effective date of February 1, 2020.

- The actual amounts of dividends before the share split are shown for the FY3/2020 interim dividend.
- The total amount for FY3/2020 is not shown in the table above because the implementation of the share split makes it impossible to perform a simple calculation.

© 2023 CRESCO LTD. - 12 -



Reference

© 2023 CRESCO LTD. - 13 -



1) Changes in the Cresco Group's consolidated subsidiaries

		FY3/2020				FY3/	2021		FY3/2022				FY3/2023				FY3/2024			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
CRESCO e-Solution Co., Ltd.	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	ļ	
CRESCO Wireless, Inc.	•	•		•	•	•	•	•	•	•	•	•	•	•		•	•	•	I	
IOS Co., Ltd. [*1][*5][*	7][*9]	•	•	•	•	•	•	•	•			•	•		•		•	•		
CRESCO HOKURIKU. LTD.	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•	I	
C3 Co. Ltd.	•	•	•	•	•	•	•	•	•			•	•		•		•	•		
CRESCO Digital Technologies Ltd.	(*12)	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•	I	
Mexess Co., Ltd. [*	3][*4]	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	i	
N-System Corporation	[*13] •	•	•	•	•	•	•	•	•	•	•	•	•	 	 	 				
Nexus Corporation [*2	•][*13]	•	•	•	•	•	•	•	•	•	•	•	•						İ	
ARS Corporation Ltd. [*6	6][*13]		•	•	•	•	•	•	•	•	•	•	•	 		 				
CRESCO J CUBE CO., LTD.	[*13]													•	•	•	•	•	İ	
CRESCO VIETNAM CO., LTD.	[*8]	10	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•		
Enisias Co., Ltd.	[*10]				•	•	•	•	•	•	•	•	•	•		•	•	•	i	
OEC Ltd.	[*11]									•	•	•	•	•		•	•	•	ļ	
Japan Software Design CO.,LTD.	[*14]															•	•	•	i	
Total number of subsidiaries	10	11	11	11	12	12	12	12	12	13	13	13	13	11	11	12	12	12		

^[*1] Applications Co., Ltd. became a subsidiary of IOS Co., Ltd. (a sub-subsidiary of the Company) effective October 2, 2017.)

© 2023 CRESCO LTD. - 14 -

^[*2] Nexus Corporation became a subsidiary effective January 12, 2018.

^[*3] Media Magic Co., Ltd. was renamed Mexess Co., Ltd. effective March 12, 2018.

^[*4] The Kansai Office of IOS Co., Ltd. was integrated into Mexess Co., Ltd. effective April 1, 2018.

^[*5] Applications Co., Ltd. was integrated into IOS Co., Ltd. effective April 1, 2018.

^[*6] ARS Corporation Ltd. became a subsidiary effective October 1, 2018.

^[*7] e-techno. Co., Ltd. became a subsidiary of IOS Co., Ltd. (a sub-subsidiary of the Company) effective November 1, 2018.

^[*8] CRESCO VIETNAM CO., LTD. was established effective September 17, 2019. (Date of business commencement: October 1, 2019)

^[*9] e-techno. Co., Ltd. was integrated into IOS Co., Ltd. effective October 1, 2019.

^[*10] Enisias Co., Ltd. became a subsidiary effective April 1, 2020.

^[*11] OEC Ltd. became a subsidiary effective July 1, 2021.

^[*12] CREATIVE Japan, LTD. changed its name to CRESCO Digital Technologies Ltd. effective May 1, 2022.

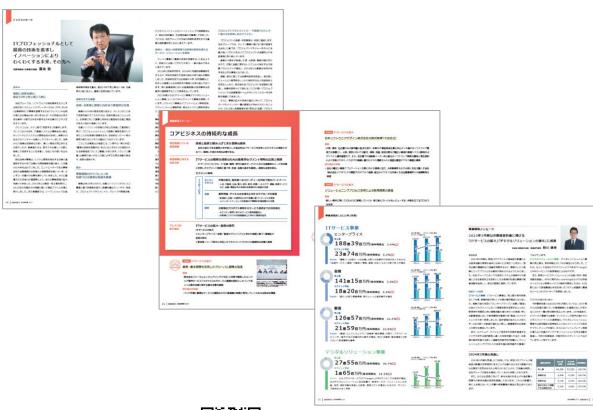
^[*13] N-System Corporation and Nexus Corporation were integrated into ARS Corporation Ltd. effective July 1, 2022.

^[*14] Japan Software Design CO., LTD. became a subsidiary effective February 1, 2023.

We launched the "CRESCO Integrated Report" which organizes and explains in detail our financial information and non-financial information (management philosophy, lines of business, value creation process, sustainability/ESG initiatives, etc.).

We plan to release the English-language version of the integrated report in December.





The Integrated Report can be viewed from the Company's website. https://www.cresco.co.jp/ja/ir/library/annual_report.html



© 2023 CRESCO LTD. - 15 -

Disclaimer

- Although CRESCO takes considerable care with respect to the content of this material, it does not bear any responsibility with regard to problems caused by information errors.
- The information is provided as reference to assist in investment decisions, and its purpose is not to solicit investment. CRESCO requests that users use their own judgment when making decisions on investment.
- ❖ Information relating to future predictions and forecasted values such as financial forecasts on this material have been written based on judgments and assumptions on information presently available that is considered reasonable.
- Changes in risks and uncertain elements, and changes in the economic situation may force CRESCO to change the information without notice or make the actual financial and other results differ significantly. The content of this material then could differ from future outcome. Please consider this when making investment decisions.

[IR inquiries] E-mail: ir@cresco.co.jp

© 2022 CRESCO LTD. - 16